

Exponential forecasting of the monthly volume of the tourism receipts in Bulgaria

Previsão exponencial do volume mensal de receitas turísticas na Bulgária

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Abstract

In Compliance with the annual Act for the State Budget, the Bulgarian Ministry of Finance usually makes twice a year an internal budget restructuring in the budgets of the separate Ministries and State Agencies of the Bulgarian State. What is in intriguing in this internal budget restructuring is that it is usually done in the months when the tourism receipts in the form of Value Added Tax turnovers are usually accumulated by the Bulgarian the tax administration. The need of proper forecasts that could eventually justify or reject such a hidden harvesting policy has never been examined and put to the public attention. The present paper regards several major problems in the application of the exponential smoothing methods for the purpose of the long-run forecasting of the monthly volume of the tourism receipts in Bulgaria. These problems include: (i) the problem of determining the time series pattern; or the so-called "forecast profile"; (ii) the selection of a suitable forecasting method; (iii) Calculating of shortrun and long-run forecasts; (iv) the comparison of the results of the forecast techniques on the basis of the errors in the forecasts. As a result the Holt-Winters method is applied with the conclusion that the produced forecasts could trigger a process a more financially autonomous national tourism administration that will allow a greater part of the collected tax revenues for the tourism sector to be returned into the tourism industry in a form of public investments through this very same more autonomous national tourism administration.

Keywords: Forecasting, exponential smoothing, Holt-Winters method, monthly tourism receipts.

1. Introduction

In Compliance with the annual Act for the State Budget, the Bulgarian Ministry of Finance usually makes twice a year the so called "Internal compensating changes in the budget credits of the first rate holder of budget credits" (Ministry of Finance, 2014). Behind this complex phrase is hidden a not very popular state account practice of restructuring (increasing or decreasing the separate budget categories) in the budgets of the separate Ministries and State Agencies of the Bulgarian State. What is in intriguing in this internal budget restructuring is that it is usually done in the months of March and April in the first part of the year and then in

Abstract

Em conformidade com a Lei anual para o Orçamento do Estado, o Ministério búlgaro das Finanças faz geralmente, duas vezes por ano, uma reestruturação do orçamento interno nos orçamentos dos diversos ministérios e órgãos estaduais do Estado búlgaro. O que é intrigante nesta reestruturação interna do orçamento é que ela é feita geralmente nos meses em que as receitas do turismo na forma de volume de receitas do IVA são normalmente acumuladas pela administração fiscal búlgara. A necessidade de previsões adequadas que possam, eventualmente, justificar ou rejeitar tal política de coleta encapotada nunca foi examinada e colocada à atenção do público. O presente artigo aborda vários problemas substanciais na aplicação dos métodos de suavização exponencial para efeitos de previsão de longo prazo do volume mensal das receitas do turismo na Bulgária. Estes problemas incluem: (i) o problema da determinação do padrão de séries temporais; ou o chamado "perfil de previsão"; (ii) a seleção de um método adequado de previsão; (iii) o cálculo de curto prazo e as previsões de longo prazo; (iv) a comparação dos resultados das técnicas de previsão com base em erros nas previsões. Como resultado, o método de Holt-Winters é aplicado com a conclusão de que as previsões produzidas poderiam desencadear um processo de uma administração nacional de turismo financeiramente mais autónoma, o que permitiria que a maior parte das receitas fiscais cobradas no sector do turismo pudesse ser devolvida à indústria do turismo na forma de investimentos públicos através de uma administração nacional do turismo mais autónoma.

Keywords: Previsão, suavização exponencial, método de Holt-Winters, receitas turísticas mensais.

the months of September and October for the second half of the year, when the tourism receipts in the form of Value Added Tax turnovers are usually accumulated by the National Revenue Agency (the tax administration) of Bulgaria. The need of proper forecasts that could eventually justify or reject such a hidden harvesting policy has never been examined and put to the public attention.

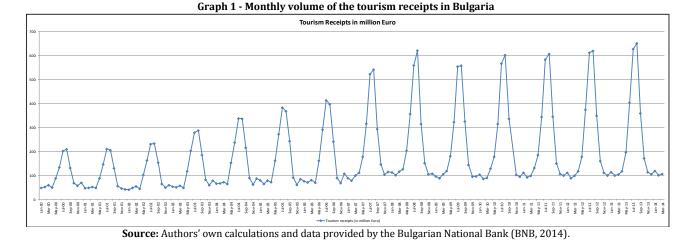
Furthermore, if revealed with the help of the proper forecasting techniques, this hidden policy of harvesting on the back of the Bulgarian tourism industry, could finally result in the creation of a more financially autonomous national tourism administration (preferably a Ministry of tourism) that will

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allow a greater part of the collected tax revenues for the tourism sector to be returned into the tourism industry in a form of public investments through this very same more autonomous national tourism administration.

Based on the monthly data available data in category "Traveling" of the balance of payment of the Republic of

Bulgaria, which are regularly sustained and published by the Bulgarian National Bank on its web site (Bulgarian National Bank, 2014), a time series can be built for the volume of the tourism receipts (Graph 1) from January 2000 to March 2014. This time series comprises a set of 170 time periods (170 months).



Taking into the considerable size of this time series a search can be made for a suitable forecasting model for the monthly volume of Bulgaria's tourism receipts. A possible solution in this regards could come in the face of the socalled "univariate" methods (DeLurgio, 1998) and namely and most particularly in the group of the exponential smoothing methods. This group of methods relies on the assumption that if a considerably long time series of a certain indicator can be composed, this very same considerably long time series will have reflected all the possible external influences induced by all the possible external factors and thus time series will have incurred an internal logic of development and an internal information signal could be extrapolated further in future. The building up of forecast model, especially with the use of the exponential smoothing methods, however, needs a more sophisticated and multistage approach with a certain number of clearly set objectives.

2. A literature review on the topic

The development and usage of the exponential forecasting methods dates back from the works of R. G. Brown in the 1940's the results of which were published in 1959. These were further developed and expanded by C. C. Holt in 1957 and Peter Winters in 1960.

In 1960s Pegles (1969) developed the first taxonomy for the classification of the available at that time exponential smoothing forecasting methods. In the 1980's Gardner (Gardner, 1985; 1987) presented some interesting techniques aimed at smoothing of the error residuals in the achieved forecasts. Gardner (1985) and Taylor (2003) also further expanded the opportunities for classifying the exponential smoothing forecasting methods according to so-called "forecasting profiles" or "forecasting patterns" (See also point 3).

The problem of the initialization of variables that are to be used in the exponential smoothing equations was also regarded by a numerous authors such as Ledolter and Abraham (1984) and Hyndman (2014). In 2002 Hyndman, Koehler, Snyder, Grose, and later in 2008 Hyndman, Koehler, Ord and Snyder published there works on the usage of the socalled state-space approach in exponential smoothing.

In the years, the capacity of the exponential forecasting methods to produce reliable forecast was further explored also by other researchers such Ledolter and Abraham (1984), Gardner and McKenzie (1985; 1988), Chatfield and Yar (1988), Hamilton (1994), Tashman and Kruk (1996), Delurgio (1998), Williams and Miller (1999), Tsay (2005) and many others.

In Bulgaria, the exponential smoothing methods up to the 1990's were virtually unknown due to the weak English language skills of the researchers and the preference given in the field of forecasting to the multivariate forecasting methods and mainly the usage of French and Swedish econometric models. In 1996 Sirakov published a book named "Conjuncture and Forecasting of International Markets" in which an application of the Brown's single exponential smoothing was made in regards to the Bulgarian export of textile production equipment and machinery for the African countries and mainly in Nigeria. This application was however very narrow in scope. An Internet publication that that tried to make the exponential forecasting smoothing methods more popular in Bulgaria was made in 2007 by Ivanov form the New Bulgarian University as a part of his lecture course materials on business processes forecasting. Another try for a more explicit explanation and usage of the exponential forecasting methods and namely the Halt and Halt-Winters method was made in another book published in Bulgarian language by Mishev and Goev, i.e. "Statistical analysis of time series" (2012). Even here, however, the theoretical presentation of the regarded method was limited and narrowed to the practical application of several software packages. In the field of the Bulgarian tourism, the publish

studies in the application of the exponential smoothing methods are also limited to some few papers dealing with the application of the Halt and Halt-Winters method for forecasting of the number of tourism arrivals in certain areas and in the country as a whole.

3. Objectives

The task of creating an exponential smoothing forecast model for the monthly volume of the Bulgarian tourism receipts, meets with solving of several major problems:

Determining the time series pattern, or the so-called "forecast profile" (Gardner, 1987, pp.174-175) (Hyndman, Koehler, Ord & Snyder, 2008, pp.11-23) and the quality of the data in the pattern, on the basis of which to select the suitable forecasting exponential smoothing model.

Selecting of a suitable forecasting techniques;

Calculating the forecast values (up to March, 2025) and finding of a best-fit model on the basis of the errors in the forecasts (R2, Mean Absolute Percentage of Error (MAPE) and etc.);

Drawing of conclusions on the results of the achieved forecasts.

4. Methodology and main results

With regards to the **first problem**, set in the previous point of the present paper, i.e. **the problem of determining the times series pattern**, or the so-called times series' "forecast profile" is usually solved by comparing the times series in regard with a pre-set classification of exponential smoothing methods or the derived form them forecast profiles in terms of development curves (Dimitrov, 2011) (Dimitrov, 2013). As Hyndman et al. (2008, pp.11-12), this classification of smoothing methods originated with Pegles' taxonomy (Pegles, 1969, pp.311-315).

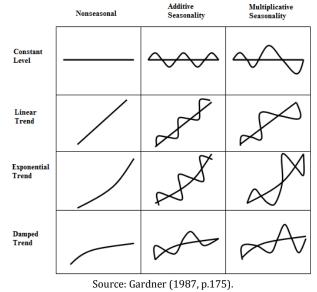
A simple visual analysis of the times series of the monthly volume of the tourism receipts in Bulgaria for the time period 1964 – 2012 with Hyndman et al and Taylor's classification (Table 1) shows out that these particular time series can be associated to the following group of forecasting patterns (forecasting profiles according to the Garnder's classification) called the "linear trend, multiplicative seasonality" profile (A,M pattern) and (iii) to the "liner trend, additive seasonality" profile (A,A pattern) (Graph 2).

Table 1 - Classification of forecasting methods

Trend component	Seasonal component						
Trend component	N (None)	A (Additive)	M (Multiplicative)				
N (None)	N,N	N,A	N,M				
A (Additive)	A,N	A,A	A,M				
Ad (Additive damped)	Ad,N	Ad,A	Ad,M				
M (Multiplicative)	M,N	M,A	M,M				
Md (Multiplicative damped)	Md,N	Md,A	Md,M				

Source: Hyndman et al. (2008), p.12.

Graph 2 - Forecast profiles from Exponential Smoothing Models by Gardner



A more detailed visual review of the regarded times series on the basis of the fluctuations maxima and minima shows out that there are clearly expressed yearly cycles, i.e. cycles of 12 months with an increasing amplitude in the cyclical fluctuations. This finding can be further used in the process of selecting the proper forecasting technique. The finding that the time series of the monthly volume of the tourism receipts in Bulgaria for the time period January 01, 2000 – March 31, 2014 have clearly expressed in terms of increasing fluctuations cycles, as well as the fact that it corresponds to the "linear trend, multiplicative seasonality" profile (A, M pattern), provides a solution to **the third problem, the one of selecting and using of a suitable** **forecasting exponential smoothing method**. As both Gardner and Hyndman et al. point out this profile corresponds to the method of the triple exponential smoothing in the presence of a linear trend and multiplicative seasonality, known also as a variation of the Holt-Winters method. The mathematical notation of the Holt-Winters method for **multiplicative seasonality** is as follows:

The smoothing of the level (the base) - "B":

(1)
$$B_t = \alpha \frac{Y_t}{S_{t-L}} + (1-\alpha)(B_{t-1} + T_{t-1}) \quad 0 \le \alpha \le 1$$

The smoothing of the trend - "T":

(2)
$$T_t = \beta (B_t - B_{t-1}) + (1 - \beta) T_{t-1}$$
 $0 \le \beta \le 1$

The smoothing of **the seasonal factor – "S"**:

(3)
$$S_t = \gamma \frac{Y_t}{B_t} + (1 - \gamma)S_{t-L} \qquad 0 \le \gamma \le 1$$

The achieving of **the final forecast "Ft+m**" for "t+m" periods ahead in the future:

(4)
$$F_{t+m} = (B_{t-1} + mT_{t-1})S_{t+m-L}$$
,

Where: $_{,\alpha}$, $_{,\beta}$ and " $_{\gamma}$ " are the smoothing constants for the level, the trend and the seasonality respectfully which could take values between 0 and 1.

The initialization of the values of the level "B", the trend "T" and the seasonal factor "S" is achieved though the following set of equations:

For the level (the base) - "B0":

(5)
$$B_0 = \frac{1}{L}(Y_1 + Y_2 + ...Y_L)$$

For the trend – "T0":

(6)
$$T_0 = \frac{1}{L} \left(\frac{Y_{L+1} - Y_1}{L} + \frac{Y_{L+2} - Y_2}{L} + \dots + \frac{Y_{L+L} - Y_L}{L} \right)$$

For the seasonal factor - "S0":

(7)
$$S_0 = \frac{1}{N} \sum_{j=1}^{N} \frac{Y_{L(j-1)+i}}{A_j} \quad \forall_i = 1, 2, ..., L$$
,

Where:
$$A_j = \frac{\sum_{i=1}^{L} Y_{L(j-1)+i}}{L}$$
 $\forall_j = 1, 2, ..., N$,

and Aj is the average value of Y in the jth cycle of the regarded time series.

Here, for the initialization of the seasonal factor other alternative methods are also available and R. J. Hyndman (2014) recommends the following approach for the multiplicative seasonality:

(8)
$$S_o = Y_i / B_m$$
, where i=1,...,m.

However the present paper will use equation (7) even if it is a little bit more complex to achieve and is close to an autoregressive approach for initialization of the seasonal indices.

After having chosen the Holt-Winters method for multiplicative seasonality as the proper forecasting technique, a calculation of the forecasts up to March, 2025 and finding of the best fit model can be made (the third of the above-set tasks). In order make the necessary forecast calculations and to receive the optimal values of the smoothing constants in regards to R2, Mean Absolute Percentage of Error (MAPE) and etc., one can use the inherent functions of various statistical software packages such as "R", "R Studio", NumXL ®, SPSS ® and many others. The present paper shall use the function of the SPSS ® statistical software for producing of the necessary forecast calculations by the use of the Holt-Winters exponential smoothing method. The same software package shall be used simultaneously for finding of the best fit "exponential model smoothing parameters", i.e. the-best fit the alpha, beta and gamma smoothing constants (Graph 3). The forecasting results of the best fit model achieved through the SPSS ® software package are presented in Graphs 3 and 4 and in Table 2. The set of the smoothing constants produced for the model are α =0.001, β =0.260 and γ =0.988.

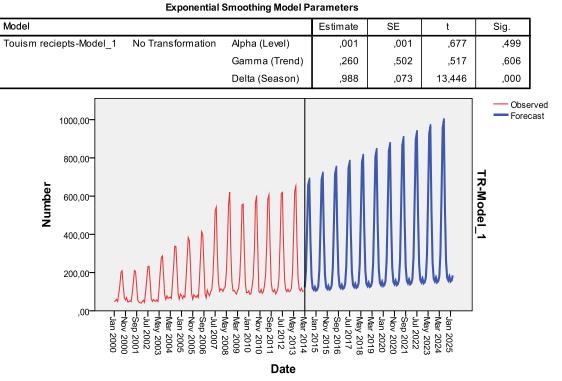
Graph 3 - Plotting of the forecast calculations achieved through SPSS $(\alpha = 0.001, \beta = 0.260)$ and $\gamma = 0.988)$

Model Description

					Model Typ	be							
	М	Model ID Touism reciep			Model_1 Winters' Multiplicative			ative					
Model Fit													
Fit Statistic					Percentile								
	Mean	SE	Minimum	Maximum	5	10	25	50	75	90	95		
Stationary R-squared	-,088		-,088	-,088	-,088	-,088	-,088	-,088	-,088	-,088	-,088		
R-squared	,928		,928	,928	,928	,928	,928	,928	,928	,928	,928		
RMSE	41,548		41,548	41,548	41,548	41,548	41,548	41,548	41,548	41,548	41,548		
MAPE	11,020		11,020	11,020	11,020	11,020	11,020	11,020	11,020	11,020	11,020		
MaxAPE	136,585		136,585	136,585	136,585	136,585	136,585	136,585	136,585	136,585	136,585		
MAE	18,041		18,041	18,041	18,041	18,041	18,041	18,041	18,041	18,041	18,041		
MaxAE	291,338		291,338	291,338	291,338	291,338	291,338	291,338	291,338	291,338	291,338		
Normalized BIC	7,544		7,544	7,544	7,544	7,544	7,544	7,544	7,544	7,544	7,544		

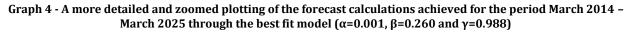
Model Statistics										
Model		Model Fitsta	atistics	Lju						
	Number of Predictors	Stationary R- squared	MAPE	Statistics	DF	Sig.	Number of Outliers			
Touism reciepts-Model_1	0	-,088	11,020	59,452	15	,000	0			

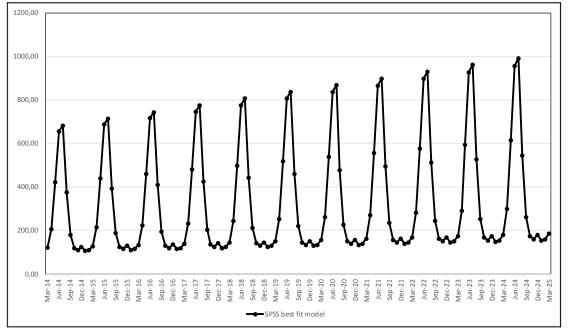
Model Statistics



Graph 3 - Plotting of the forecast calculations achieved through SPSS \circledast with the use of the best fit model for Holt-Winters multiplicative forecasting (α =0.001, β =0.260 and γ =0.988) (Continuation)

Source: Authors' own calculations and data provided by the Bulgarian National Bank (BNB, 2014).





Source: Authors' own calculations and data provided by the Bulgarian National Bank (BNB, 2014).

Table 2 - Forecast calculations achieved for the period March 2014 – March 2025 through SPSS @ with the use of the best fit model for Holt-Winters multiplicative forecasting (α =0.001, β =0.260 and γ =0.988)

	best fit	model f	or Holt-	Winters	s multip	oncative	forecas	sting (a	=0.001,	β=0.26	u and γ	=0.988)	
Touism	Forecast	122,67	205,37	421,75	656,96	682,18	375,55	179,47	119,30	110,03	124,15		
reciepts-	UCL	204,70	287,39	503,78	738,99	764,21	457,58	261,49	201,32	192,06	206,18		
Model_1	LCL	40,65	123,34	339,72	574,93	600,15	293,52	97,44	37,27	28,01	42,12		
Model		Jan 2015	Feb 2015	Mar 2015	Apr 2015	May 2015	Jun 2015	Jul 2015	Aug 2015	Sep 2015	Oct 2015	Nov 2015	Dec 2015
Touism	Forecast	106,07	110,33	128,35	214,82	441,10	686,99	713,24	392,59	187,58	124,67	114,97	129,70
reciepts-	UCL	188,09	192,36	243,80	330,28	556,58	802,50	828,77	508,07	303,04	240,12	230,42	245,15
Model_1	LCL	24,04	28,30	12,89	99,37	325,63	571,48	597,71	277,11	72,12	9,21	-,49	14,24
Model		Jan 2016	Feb 2016	Mar 2016	Apr 2016	May 2016	Jun 2016	Jul 2016	Aug 2016	Sep 2016	Oct 2016	Nov 2016	Dec 2016
Touism	Forecast	110,79	115,22	134,02	224,28	460,46	717,02	744,31	409,63	195,69	130,04	119,91	135,24
reciepts-	UCL	226,24	230,68	275,34	365,61	601,85	858,57	885,90	551,03	337,02	271,36	261,23	276,57
Model_1	LCL	-4,67	-,23	-7,30	82,95	319,06	575,47	602,72	268,22	54,35	-11,28	-21,42	-6,08
Model	÷	Jan 2017	Feb 2017	Mar 2017	Apr 2017	May 2017	Jun 2017	Jul 2017	Aug 2017	Sep 2017	Oct 2017	Nov 2017	Dec 2017
Touism	Forecast	115,51	120,12	139,69	233,74	479,81	747,05	775,37	426,66	203,80	135,41	124,84	140,79
reciepts-	UCL	256,83	261,44	302,95	397,03	643,26	910,85	939,26	590,11	367,09	298,67	288,10	304,06
Model_1	LCL	-25,81	-21,21	-23,56	70,46	316,35	583,25	611,48	263,21	40,51	-27,85	-38,42	-22,47
	1												
Model	2	Jan 2018	Feb 2018	Mar 2018	Apr 2018	May 2018	Jun 2018	Jul 2018	Aug 2018	Sep 2018	Oct 2018	Nov 2018	Dec 2018
Touism	Forecast	120,23	125,01	145,36	243,20	499,16	777,08	806,44	443,70	. 211,91	140,78	129,78	146,34
reciepts-	UCL	283,49	288,27	328,05	425,96	682,24	960,82	990,32	626,74	394,66	323,48	312,47	329,05
Model_1	LCL	-43,03	-38,25	-37,32	60,45	316,08	593,34	622,56	260,65	29,16	-41,92	-52,92	-36,37
Model		Jan 2019	Feb 2019	Mar 2019	Apr 2019	May 2019	Jun 2019	Jul 2019	Aug 2019	Sep 2019	Oct 2019	Nov 2019	Dec 2019
Touism	Forecast	124,96	129,90	151,04	252,66	518,51	807,11	837,50	460,74	220,02	146,15	134,71	151,89
reciepts-	UCL	307,65	312,60	351,39	453,12	719,53	1009,21	1039,82	661,67	420,47	346,52	335,07	352,27
Model_1	LCL	-57,74	-52,80	-49,32	52,20	317,50	605,01	635,18	259,80	19,57	-54,21	-65,64	-48,49
Model		Jan 2020	Feb 2020	Mar 2020	Apr 2020	May 2020	Jun 2020	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Dec 2020
Touism	Forecast	129,68	134,80	156,71	262,12	537,86	837,14	868,57	477,77	228,13	151,52	139,65	157,44
reciepts-	UCL	330,03	335,16	373,39	478,97	755,56	1056,49	1088,23	695,33	444,95	368,22	356,33	374,15
Model_1	LCL	-70,68	-65,57	-59,97	45,27	320,16	617,79	648,91	260,22	11,31	-65,17	-77,04	-59,27
Model		Jan 2021	Feb 2021	Mar 2021	Apr 2021	May 2021	Jun 2021	Jul 2021	Aug 2021	Sep 2021	Oct 2021	Nov 2021	Dec 2021
Touism	Forecast	134,40	139,69	162,38	. 271,58	557,22	867,17	899,63	494,81	236,24	156,89	144,58	162,98
reciepts-	UCL	351,08	356,38	394,34	503,78	790,65	1102,96	1135,84	728,01	468,39	388,87	376,54	394,98
Model_1	LCL	-82,28	-77,00	-69,58	39,38	323,79	631,38	663,42	261,61	4,09	-75,08	-87,37	-69,01
Model		Jan 2022	Feb 2022	Mar 2022	Apr 2022	May 2022	Jun 2022	Jul 2022	Aug 2022	Sep 2022	Oct 2022	Nov 2022	Dec 2022
Touism	Forecast	139,12	144,59	168,05	. 281,04	576,57	897,20	930,70	511,85	. 244,35	162,27	149,52	168,53
reciepts-	UCL	371,08	376,55	414,44	527,76	824,98	1148,83	1182,87	759,92	490,99	408,67	395,89	414,96
Model_1	LCL	-92,83	-87,38	-78,33	34,33	328,16	645,57	678,52	263,78	-2,29	-84,14	-96,85	-77,89
Model		Jan 2023	Feb 2023	Mar 2023	Apr 2023	May 2023	Jun 2023	Jul 2023	Aug 2023	Sep 2023	Oct 2023	Nov 2023	Dec 2023
Touism	Forecast	143,85	149,48	173,73	290,50	595,92	927,23	961,76	528,88	252,46	167,64	154,46	174,08
reciepts-	UCL	390,21	395,87	433,82	551,04	858,70	1194,26	1229,48	791,20		427,75	414,54	434,23
Model_1	LCL	-102,52	-96,91	-86,37	29,96	333,14	660,20	694,04	266,57	-7,97	-92,48	-105,63	-86,07
Model	2	Jan 2024	Feb 2024	Mar 2024	Apr 2024	May 2024	Jun 2024	Jul 2024	Aug 2024	Sep 2024	Oct 2024	Nov 2024	Dec 2024
Touism	Forecast	148,57	154,37	179,40	299,96	615,27	957,26	992,83	545,92	260,57	173,01	159,39	179,63
reciepts-	UCL	408,64	414,47	452,61	573,74	891,94	1239,36	1275,79	821,96	534,20	446,24	432,57	452,90
Model_1	LCL	-111,50	-105,72	-93,81	26,18	338,61	675,16	709,86	269,88	-13,06	-100,22	-113,79	-93,64
Model	1	Jan 2025	Feb 2025	Mar 2025									
NOGET													
Touism	Forecast	153,29	159,27	185,07									
	Forecast UCL	153,29 426,46	159,27 432,47	185,07 470,88									

Source: Authors' own calculations and data provided by the Bulgarian National Bank (BNB, 2014).

After producing the optimal forecast calculations through the best fit model (the one with lowest MAPE) one can proceed further with the solving of **the fourth of the above set tasks**, i.e. with the drawing of conclusions on the results of the achieved forecasts.

5. Conclusions

Based on the results in Table 2, as well as in Graph 3 and 4, one can outline **that the forecasts achieved with best-fit model**

is that the trend of increase is preserved. Moreover, the best fit model achieved through the SPSS statistical package with smoothing constants α =0.001, β =0.260 and γ =0.988 tends to produce, as it should be expected, multiplicatively increasing cyclical fluctuations for the monthly volume of the tourism receipts in Bulgaria. The highest forecast monthly values, as well as the statistically recorded ones, however, do not refer to the months of March and April and September and

October, when the internal compensating changes in the state budget are being made by the Bulgarian Ministry of Finance. The highest forecast values for the winter season are produced for the months of November and December and for the summer season, respectfully for the months of June and July. The lack of overlapping can be easily explain with the lag of one to two months that is needed for the tourism receipts in Bulgaria to produce the necessary Value Added Tax turnovers in the tourism companies which can be consequently captured as tax revenues by the National Revenue Agency (a branch agency of the Bulgarian Ministry of Finance). This means that, intentionally or not that, if the Bulgarian state in the face of its Ministry of Finance continues the practice of the "Internal compensating changes in the budget credits", based on both recorded data and produced forecast, the hidden policy of harvesting on the back of the Bulgarian tourism industry will also continue. And there will not be any public notion about it as it will be covered up as a routine bureaucratic state accounting procedure that is either "too complex" or "too routine and insignificant" to explain.

This policy of hidden harvesting, however, has an explicit downturn effect on the development of the Bulgarian tourism and prevents the increase in its competitiveness (Filipova, 2010) (Dimitrova, 2013) (Stankova, 2010; 2014) (Gantchev, 2014). And the main reason for this is the fact that the Bulgarian national tourism administration for the last 25 years has always been either a part of a certain "mega" ministry (like the former Ministry of Economy, Energy and tourism) has possessed a rank of Government agency but without any power of being directly presented in the government with the right to coordinate the preparation and adoption of the state budget and to spend directly its budget without a prior approval from a supervising minister from a ministry which incorporates it. In more simple words this long lasting situation has contributed either for an ever decreasing, or for an insufficient return of the collected taxes in the tourism industry in the form of public investments.

The fact that the forecasts for monthly volume of the tourism receipts in Bulgaria point a continuous increase in both the fluctuations and their yearly volume by March 2025 should result in a greater pressure form the Bulgarian tourism industry (mainly from the different sub-sectorial associations) on the political parties and the government for the creation of a more financially autonomous and more vivid national tourism administration than the existing one.

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